





FOSSIL A





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1Q19 HIGHLIGHTS



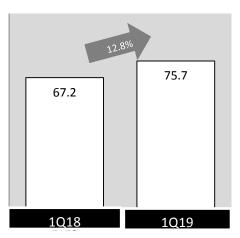
Net Revenue	Net revenue reached R\$63.0 million, representing a 14.3% increase compared to 1Q18;
The Classic category	The Classic category, which includes the Technos brand, recorded a growth of 26.0%;
SG&A	> SG&A decreased by 11.0%, or R\$4.1 million; and decreased by 15.1p.p. as a percentage of net revenue;
Adjusted EBITDA	➤ Increased by R\$6.7 million compared to 1Q18;
Working Capital	Continuity of good working capital management, reaching R\$210.9 million, representing a 9.6% decrease compared to 1Q18;
Net Debt	Lowest net debt since the acquisition of Dumont in 2013, totaling R\$17.5 million;



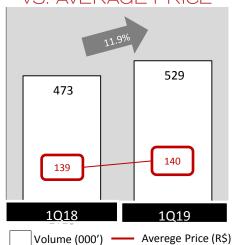
GROSS REVENUE



GROSS REVENUE



VOLUME OF WATCHES VS. AVERAGE PRICE



Gross Revenue:

• R\$ 75.7 million (12,8%) in 1Q19

Volume:

• 529 thousand (11.9%) in 1Q19

Average Price:

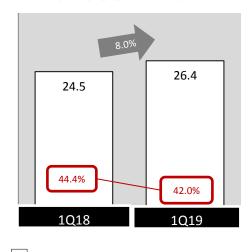
• R\$ 140 (0.8%) in 1Q19



GROSS PROFIT AND GROSS MARGIN



GROSS PROFIT AND GROSS MARGIN



Gross Profit (R\$ M) — Gross Margin (%)

Gross Profit:

• R\$ 26.4 million (8.0%) in 1Q19

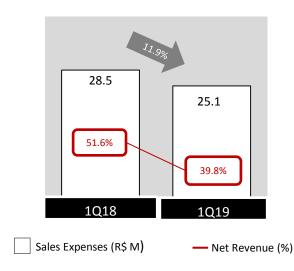
Gross Margin:

• 42.0% (-2.5 p.p.) in 1Q19





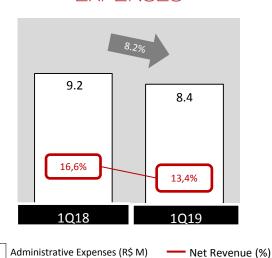
SALES EXPENSES



Sales Expenses :

• R\$ 25.1 million (-11.9%) in 1Q19

ADMINISTRATIVE EXPENSES



Administrative Expenses:

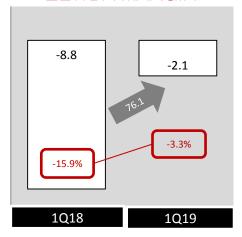
• R\$ 8.4 million (-8.2%) in 1Q19



1Q19 RESULTS



ADJUSTED EBITDA AND ADJUSTED EBITDA MARGIN



Adjusted EBITDA (R\$ M) — Adjusted EBITDA Margin (%)

Adjusted EBITDA:

• -R\$ 2.1 million (76.1%) in 1Q19

Adjusted EBITDA Margin:

• -3.3% (12.6 p.p.) in 1Q19

WORKING CAPITAL



R\$ million	1Q18	Days	1Q19	Days
(+) Accounts Receivable	154.5	165	137.0	157
(+) Inventories	121.0	237	132.5	289
(-) Accounts Payable	42.2	82	58.6	128
(=) Working Capital	233.4	319	210.9	319

• Accounts Receivable : -R\$27.5 million

• Inventories : +R\$11.5 million

• Accounts Payable : +R\$16.4 million

• Total Working Capital : -R\$22.5 million

^{*}Excluding the impact of adjustments to inventories and provisions for doubtful accounts made in 4Q17, we had 50 fewer days







R\$ million	1Q18	4Q18	1Q19
Gross Debt	(88.5)	(96.9)	(71.9)
(-) Cash	26.8	77.4	54.4
(=) (Debt)/Net Cash	(61.7)	(19.5)	(17.5)

- Reduction of R \$ 44.2 million in Net Debt
- Increase in cash position by R \$ 27.8 million as of the conclusion of the receivables assignment transaction resulting from indemnification lawsuits (Material Fact of December 27,2018)



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