GRUPO TECHNOS ANNOUNCES 3Q17 EARNINGS RESULTS

Rio de Janeiro, October 26, 2017 – Grupo Technos (BM&FBovespa: TECN3) announces its 3Q results. The following financial and operational information is presented on a
consolidated basis, in compliance with current legislation, unless otherwise indicated.

DATE

10/26/2017

CLOSING PRICE

R$4.83/share

MARKET CAP

R$379.2 million

CONFERENCE CALL

10/27/2017

10:00 a.m. Brasília

Telephones:

Brazil: +55 (11) 2188-0155

USA: +1 (646) 843-6054

USA Toll Free: +44 (203) 051-6929

Connection code: Technos

IR CONTACT

Victor Bicalho – CFO and IR Officer

Luis Ricardo – IR Coordinator

Nathalia Vitorino – IR Analyst

ri@grupotechnos.com.br

www.grupotechnos.com.br/ri

+55 (21) 2131-8909

3Q17 HIGHLIGHTS

- In 3Q17, our watch sales increased by 5.4% compared to 3Q16;
- Gross margin increased by 3.2 p.p. compared to 3Q16;
- SG&A reached R$37.9 million in 3Q17, a 3% decrease in QoQ;
- Net debt decreased by 26.9% in 3Q17 compared to 3Q16;
- Working capital decreased by 9 days in QoQ, due to the extension in payment terms for domestic and foreign suppliers.

R$ million	3Q16	3Q17	%	2016	2017	%
Gross revenue	97.6	93.9	-3.9%	300.8	273.7	-9.0%
Net revenue	79.3	76.8	-3.1%	244.3	223.0	-8.7%
Gross profit	34.7	36.1	4.0%	112.7	106.8	-5.3%
Gross margin	*43.8%*	*47.0%*	*3.2p.p.*	*46.1%*	*47.9%*	*1.7p.p.*
Net income	-6.2	-7.1	14.2%	-23.7	-16.4	-30.8%
Net margin	*-7.8%*	*-9.2%*	*-1.4p.p.*	*-9.7%*	*-7.4%*	*2.3p.p.*
Adjusted EBITDA	3.1	3.4	7.6%	15.0	7.0	-53.2%
Adjusted EBITDA margin	*4.0%*	*4.4%*	*0.4p.p.*	*6.1%*	*3.2%*	*-3.0p.p.*
Number of watches (000s)	603	635	5.4%	1,778	1,789	0.6%
Average price (R$/product)	158	145	-8.3%	165	150	-9.3%

Adjusted EBITDA – Represents CVM EBITDA (net income plus depreciation and amortization, financial expenses, financial income, current and deferred taxes) adjusted for the realization of deferred tax assets generated by the goodwill premium from the buyout of our controlled company TASA, present value adjustment on sales and sales taxes, non-operational contingency provisions, non-recurring results, recovery of escrow of liabilities generated before the acquisition of Dumont Saab, and stock options plan.

In the third quarter of 2017, we still faced a difficult sell out sales scenario. Sales volume increased by 5.4% in the quarter, with entry price brands accounting for a larger share, in line with our strategy to gain market share in this segment to overcome the decrease in purchasing power in Brazil. Net revenue decreased by 3.1%, a lower decrease compared to YTD. Like in the first quarters, consumers continued to trade down. Our franchise and online channels also had a good performance.

Our gross margin continued to recover, reaching 47.0% in 3Q17 compared to 43.8% in 3Q16, representing a 3.2 p.p. increase. After the strong depreciation of the *Real* in 2015 and beginning of 2016, this exchange rate trend reverted. This effect, together with our internal efforts to reduce costs with foreign suppliers, repricing of our products, and assertive launchings, was responsible for the gain in margin.

Selling expenses decreased by 3.0% in 3Q17 and general and administrative expenses decreased by 0.5%. This decrease in SG&A expenses shows the Company's efforts to restrain expenses, notwithstanding larger investments in strategic projects and high inflation in the period. We maintained our growth strategy by supporting retailers of specialized stores to improve and achieve a more efficient inventory turnover. We maintained investments in (i) sales promoter teams, (ii) the project of co-managed customers, and (iii) the launching of innovative products. At the end of 2016 and early 2017, we invested in the development and modernization of sites and reinforced the online marketing team. We started to reap the fruits of these investments and are watching this channel account for a larger share in our revenues.

We continue to optimize the Company's working capital through careful management of customer payment terms, reduction of inventory coverage, and extension in payment terms for domestic and foreign suppliers. In 3Q17, working capital decreased by R$35.0 million, or 9 fewer days, compared to the same period in 2016.

With the increase in gross profit and cost containment, Adjusted EBITDA totaled R$3.4 million in 3Q17, representing a 7.6% increase compared to 3Q16, and our EBITDA margin reached 4.4%, representing a 0.4 p.p. increase compared to 3Q16.

In 3Q17, we remodeled our debt structure. We repaid R$35.0 million of our debt and extended the maturity of our outstanding balance by two years, to December 2019. In 3Q17, the net debt of the Company decreased by R$5.4 million compared to 2Q17. We highlight the continuous decrease in the net debt of the Company at each quarter.

Gross revenue reached R$93.9 million in 3Q17, representing a decrease of 3.9% versus 3Q16.

R$ Million	3Q16	3Q17	Var %	Var R$	2016	2017	Var %	Var R$
Product Sales	95.2	92.0	-3.4%	-3.2	293.7	267.8	-8.8%	-25.9
Technical Assistance	2.4	1.8	-22.7%	-0.5	7.1	5.9	-16.7%	-1.2
Gross Revenue	**97.6**	**93.9**	**-3.9%**	**-3.8**	**300.8**	**273.7**	**-9.0%**	**-27.0**

PRODUCT SALES

Overview

Gross revenue from product sales decreased from R$95.2 million in 3Q16 to R$92.0 million in 3Q17, representing a decrease of 3.4%. The volume of products sold in the quarter totaled 635 thousand units, representing an increase of 5.4% compared to 3Q16. Average prices reached R$145 in 3Q17, representing a decrease of 8.3% compared to an average price of R$158 in 3Q16.

The average price decrease can be explained by the mix effect, as entry price brands accounted for a larger share in sales.

Analysis by Category

The following table sets forth the breakdown of gross revenue from product sales by product category:

R$ Million	3Q16	3Q17	Var %	Var R$	2016	2017	Var %	Var R$
Classic	46.0	41.8	-9.2%	-4.2	140.3	123.8	-11.7%	-16.4
Sports	11.1	11.8	6.6%	0.7	36.1	33.7	-6.7%	-2.4
Fashion	38.1	38.4	0.6%	0.2	117.3	110.3	-6.0%	-7.0
Total	**95.2**	**92.0**	**-3.4%**	**-3.2**	**293.7**	**267.8**	**-8.8%**	**-25.9**

The following chart sets forth the classification of the brands as used in the Company's results:

CLÁSSICO	ESPORTE	MODA
SKAGEN DENMARK	adidas	DKNY, BURBERRY WATCHES, DIESEL, FOSSIL, A|X, MICHAEL KORS, MARC JACOBS, EMPORIO ARMANI, TORY BURCH
TECHNOS	TIMEX	EURO
Dumont	mormaii	MARINER, Condor, TOUCH, allora

As a percentage of gross revenue, the Classic category decreased from 48.3% in 3Q16 to 45.4% in 3Q17, representing a decrease of 2.9 p.p., with a decrease in gross revenue of R$4.2 million, or 9.2%. As a percentage of gross revenue, the Sports category increased from 11.7% in 3Q16 to 12.9% in 3Q17, with an increase in gross revenue of 6.6%, from R$11.1 million in 3Q16 to R$11.8 million in 3Q17. As a percentage of gross revenue, the Fashion category increased from 40.0% in 3Q16 to 41.7% in 3Q17, representing an increase of 1.7 p.p., with an increase in gross revenue of R$0.2 million, or 0.6%.

Analysis by Distribution Channel

The following table outlines product sales breakdown by distribution channel:

R$ Million	3Q16	3Q17	Var %	Var R$	2016	2017	Var %	Var R$
Specialized Stores	64.7	62.2	-3.8%	-2.5	209.4	190.1	-9.2%	-19.3
Department Stores and Others	30.5	29.8	-2.5%	-0.8	84.2	77.7	-7.7%	-6.5
Total	95.2	92.0	-3.4%	-3.2	293.7	267.8	-8.8%	-25.9

In 3Q17, product sales by distribution channel showed a decrease in gross sales for Department Stores and Others of 2.5% and a decrease in gross sales for Specialized Stores of 3.8% compared to the same period in 2016.

RETAIL AND FRANCHISES

We currently have 69 exclusive points of sale, with Touch representing 52 and Euro 17, representing an increase of two points of sale compared to 2Q17. We currently focus on the improvement of quality and profitability of our franchisees.

We also highlight retail initiatives through websites and outlets. We currently have 10 e-commerce websites. Nine of them are dedicated to Technos, Mormaii, Fossil, Euro, Timex, Touch, Allora, Condor, and Dumont, and one is dedicated to Timecenter, focused on online sales of all our brands. The main goal of our online activity is brand building and brand communication in the virtual environment, as a large number of customers perform online searches before completing their purchases in physical stores.

We currently have ten outlet stores. They are part of our inventory management strategy and represent an alternative for sales of low turnover products outside our traditional sales channels, and have had good results.

GROSS REVENUE

TECHNICAL ASSISTANCE

Gross revenue from technical assistance totaled R$1.8 million in 3Q17, representing a decrease of 22.7%, due to a reduction in the number of service orders in the period.

NET REVENUE

Net revenue totaled R$76.8 million in 3Q17, representing a decrease of 3.1% compared to the same period in 2016.

In 3Q17, present value adjustment on sales decreased by 36.3%. It is important to note that this is a non-cash present value adjustment and that the portion deducted from gross revenue at the time of sale is credited to financial revenue at the time of receipt. Sales taxes continued to decrease less than revenue because of the dynamics between receipt of inventories and the enjoyment of tax benefits.

R$ Million	3Q16	3Q17	Var %	Var R$	2016	2017	Var %	Var R$
Gross Revenue	97.6	93.9	-3.9%	(3.8)	300.8	273.7	-9.0%	(27.0)
Present Value Adjustment on Sales	(4.2)	(2.7)	-36.3%	1.5	(13.3)	(9.0)	-32.2%	4.3
Sales Taxes	(14.8)	(14.8)	-0.2%	0.0	(45.2)	(43.0)	-4.7%	2.1
Present Value Adjustment on Taxes	0.6	0.4	-37.4%	(0.2)	1.9	1.4	-30.5%	(0.6)
Net Revenue	79.3	76.8	-3.1%	(2.5)	244.3	223.0	-8.7%	(21.2)

GROSS PROFIT

Gross profit totaled R$36.1 million in 3Q17, representing an increase of 4.0% compared to 3Q16.

Our gross margin reached 47.0% in 3Q17, representing an increase of 3.2 p.p. compared to the same period in 2016. After the strong depreciation of the *Real* in 2015 and beginning of 2016, exchange rates have been more stable since the second semester of 2016, including an appreciation of the *Real* in the period. This effect, together with our internal efforts to reduce costs with foreign suppliers, repricing of products, and assertive launchings, was responsible for the gain in margin.

SALES EXPENSES

Sales expenses decreased from R$29.7 million in 3Q16, accounting for 37.4% of total net revenue, to R$28.6 million in 3Q17, accounting for 37.3% of total net revenue.

In 3Q17, we made less marketing investments due to seasonality differences between years. On the other hand, expenses related to medium- and long-term strategic projects increased in 3Q17 compared to 3Q16. The execution of these projects leaves us well positioned for a recovery in economy, even though it reduces operational leverage in the short term.

GENERAL AND ADMINISTRATIVE EXPENSES

General and administrative expenses decreased from R$9.4 million in 3Q16 to R$9.3 million in 3Q17, representing a decrease of 1.4%.

SG&A expenses decreased in 3Q17 compared to 2016, notwithstanding expenses related to new projects focused on our human capital and the accumulated inflation of the period. We continue to pursue efficiency in the management of expenses.

OTHER OPERATING RESULTS, NET

Other operating results totaled an expense of R$1.1 million in 3Q17 compared to an expense of R$0.9 million in 3Q16.

Other operating results, net, increased slightly due to: (i) a lower provision for inventory losses written off in 3Q17 compared to 3Q16; and (ii) non-recurring income in 2016, which weakens the comparison basis.

EBITDA AND ADJUSTED EBITDA

Adjusted EBITDA totaled R$3.4 million in 3Q17, representing an increase of 7.6 % compared to 3Q16. The decrease in sales was offset by an increase in margin and a decrease in expenses.

In 3Q17, we adjusted EBITDA by the following items: (i) provision for taxes on obsolete inventory in the amount of R$0.1 million, (ii) reversal of provision for a non-cash expense resulting from our stock option plan in the amount of R$0.5 million; and (iii) adjustment to present value on sales in the amount of R$2.3 million.

R$ Million	3Q16	3Q17	2016	2017
(=) Net Income	(6.2)	(7.1)	(23.7)	(16.4)
(+) Depreciation and Amortization	(3.2)	(3.1)	(10.3)	(9.0)
(+/-) Financial Result	(1.1)	(1.8)	(9.9)	(0.8)
(+) Current Taxes	0.2	0.0	0.2	0.0
(+/-) Deferred Taxes	(0.2)	(2.6)	(2.3)	(3.4)
(=) EBITDA (CVM 527/12)	(1.8)	0.4	(1.3)	(3.2)
(+/-) Provision for non-recurring contingencies	(0.4)	(0.1)	(1.6)	(0.9)
(+) Other non-cash expenses	(1.0)	(0.6)	(3.4)	(1.7)
(+) Impact of adjustment to present value on operational result	(3.6)	(2.3)	(11.3)	(7.7)
(=) Adjusted EBITDA	3.1	3.4	15.0	7.0

NET FINANCIAL RESULT

In 3Q16, we had net financial debt of R$1.1 million compared to net financial debt of R$1.8 million in 3Q17. Financial expenses are primarily affected by: (i) interest payable on the debt incurred to finance the acquisition of Dumont, which occurred in the second quarter of 2013, subsequently replaced by a 4131 facility with an extended term and reduced risk premium, as disclosed in the notice dated September 24, 2015; (ii) the decrease in the CDI rate applied on our post-fixed debt; and (iii) the exchange rate impact on hedging transactions.

CASH FLOWS

R$ Million	3Q16	3Q17	2016	2017
Net income before income tax and social contributions	(6.2)	(4.5)	(21.6)	(13.0)
(+/-) Non-cash adjustments	4.7	(1.0)	(9.7)	13.2
(+/-) Operational activities	15.7	(5.8)	85.4	13.9
(+/-) Investment activities	(0.9)	(2.8)	(4.7)	(9.2)
(+/-) Financial activities	21.1	(10.5)	(2.8)	(9.8)
(=) Increase (decrease) in cash	34.4	(24.5)	46.6	(5.0)
(+) Cash and cash equivalents at the beginning of the period	32.2	36.5	20.0	17.0
(=) Cash and cash equivalents at the end of the period	66.6	12.0	66.6	12.0

OPERATIONAL ACTIVITIES

In 3Q17, net cash generated by our working capital totaled R$6.4 million. In 3Q17, we highlight: (i) a decrease of R$11.8 million in accounts receivable; (ii) a decrease of R$3.9 million in inventories; and (iii) a decrease of R$9.2 million in accounts payable.

In 3Q16, net cash generated by operational activities totaled R$15.7 million. In 3Q16, we highlight: (i) a decrease of R$10.5 million in accounts receivable; and (ii) an increase of R$8.6 million in accounts payable.

INVESTMENT ACTIVITIES

Net cash utilized by our investment activities is primarily affected by investments in property and equipment and intangible assets, as well as by earnings from the sale of permanent assets. We recorded investments in property and equipment and intangible assets in the amount of R$3.5 million and we received R$0.8 million for the sale of assets.

FINANCIAL ACTIVITIES

Net cash generated by or utilized in our financial activities results primarily from the contracting and payment of loans and the payment of profit sharing and dividends.

CASH RESULT

The activities resulted in a cash decrease of R$24.5 million that, added to the initial amount of R$36.5 million, led to a final cash balance of R$12.0 million in 3Q17.

WORKING CAPITAL

R$ million	3Q16	Days	3Q17	Days
(+) Accounts receivable	188.0	178	172.7	183
(+) Inventories	153.2	281	140.4	287
(-) Accounts payable	28.9	53	35.7	73
(=) Working Capital	**312.3**	**406**	**277.4**	**397**

In 3Q17, working capital totaled R$277.4 million, accounting for 397 days. In 3Q16, working capital totaled R$312.3 million, accounting for 406 days.

The average term of accounts receivable increased by 5 days due to a higher delinquency rate. This increase was slightly lower than that of 2Q16 (9 days versus 2Q16), but the sluggish macroeconomic environment has been leading some customers to request payment term extensions.

Inventories increased by 6 days. Although the number of days increased, inventories decreased by R$12.9 million compared to 3Q16, notwithstanding the adjustment of our purchases in response to falling sales.

Accounts payable increased by 20 days compared to 3Q16 due to the extension in payment terms for domestic and foreign suppliers. Accounts payable increased from R$28.9 million in 3Q16 to R$35.7 million in 3Q17.

NET CASH

In 3Q17, Grupo Technos had net debt of R$77.2 million, representing a decrease of 6.5%, or R$5.4 million, compared to 2Q17. Compared to the same period in 2016, net debt decreased by 26.9%, or R$28.4 million.

R$ million	3Q16	2Q17	3Q17
Gross debt	(172.3)	(119.2)	(89.2)
(-) Cash	66.6	36.5	12.0
(=) (Debt)/Net Cash	**(105.7)**	**(82.7)**	**(77.2)**

INCOME STATEMENT

R$ thousand

	Consolidated	
	3Q16	3Q17
Net revenue	79,275	76,811
Cost of goods sold	(44,539)	(40,674)
Gross profit	**34,736**	**36,137**
Sales expenses	(29,686)	(28,626)
Administrative expenses	(9,403)	(9,275)
Others, net	(926)	(1,128)
Operational profit	**(5,279)**	**(2,892)**
Financial result, net	(872)	(1,603)
Financial income	37,554	16,571
Financial expenses	(38,426)	(18,174)
Income before income tax and social contributions	**(6,151)**	**(4,495)**
Income tax and social contributions	(35)	(2,571)
Current	178	0
Deferred	(213)	(2,571)
Net income	**(6,186)**	**(7,066)**

INCOME STATEMENT

R$ thousand

	Consolidated 2016	Consolidated 2017
Net revenue	244,258	223,045
Cost of goods sold	(131,541)	(116,269)
Gross profit	**112,716**	**106,776**
Sales expenses	(88,774)	(86,128)
Administrative expenses	(27,210)	(27,368)
Others, net	(9,229)	(6,090)
Operational profit	**(12,497)**	**(12,810)**
Financial result, net	(9,074)	(199)
Financial income	90,722	34,751
Financial expenses	(99,796)	(34,950)
Income before income tax and social contributions	**(21,571)**	**(13,009)**
Income tax and social contributions	(2,145)	(3,414)
Current	178	0
Deferred	(2,323)	(3,414)
Net income	**(23,716)**	**(16,423)**

R$ thousand	Consolidated	
	September 30, 2016	September 30, 2017
Assets		
Current		
Cash and cash equivalents	66,644	12,001
Marketable securities	0	0
Accounts receivable	187,988	172,742
Inventories	153,233	140,359
Recoverable taxes	16,360	8,448
Derivative financial instruments	0	174
Other assets	14,916	17,038
	439,141	350,762
Non-current assets		
Long-term assets		
Advances to suppliers	6,687	5,937
Recoverable taxes	7,666	12,971
Marketable securities	26,165	24,316
Judicial deposits	1,770	2,614
Accounts receivable	99	0
Derivative financial instruments	0	140
Other assets	549	16,710
	42,936	62,688
Investments		
Intangible	263,182	262,685
Property and equipment	34,371	35,283
	297,553	297,968
Total assets	**779,630**	**711,418**

R$ thousand	Consolidated	
	September 30, 2016	September 30, 2017
Liabilities		
Current liabilities		
Borrowings	61,170	44,552
Accounts payable	28,889	35,740
Income tax and social contributions payable	6,486	5,423
Amount payable for the acquisition of non-controlling interest	1,103	1,103
Salaries and social charges payable	12,475	11,008
Dividends payable	5,115	1,375
Derivative financial instruments	10,956	897
Licenses payable	0	0
Other payables	5,201	6,325
	131,395	**106,243**
Non-current liabilities		
Borrowings	80,141	44,434
Income tax and social contributions payable	0	2,467
Deferred income tax and social contributions	49,026	54,084
Provision for contingencies	29,567	28,999
Derivative financial instruments	21,974	131
Licenses payable	560	0
Amount payable for the acquisition of equity interest	24,495	25,936
Other payables	183	122
	205,946	**156,173**
Total liabilities	**337,341**	**262,416**
Equity and liabilities		
Capital	130,583	130,583
Treasury shares	(11,208)	(11,208)
Share issuance expenses	(10,870)	(10,870)
Capital reserves	199,627	200,967
Profit reserves	171,985	170,049
Carrying value adjustment	(14,112)	(14,096)
Retained earnings (accumulated losses)	(23,716)	(16,423)
Other comprehensive income	0	0
Total equity	**442,289**	**449,002**
Total equity and liabilities	**779,630**	**711,418**

R$ thousand	Consolidated	
	3Q16	3Q17
Income before income tax and social contributions	(6,151)	(4,495)
Adjustments for items that do not affect cash flow		
Amortization and depreciation	3,248	3,102
Allowance for recoverable value of inventory	(529)	725
Allowance for recoverable value of accounts receivable	(1,060)	1,094
Allowance for contingencies (reversal)	(1,023)	(3,777)
Results from disposal of permanent assets	162	(19)
Impairment of permanent assets	(1)	(2)
Interest on loans	819	(1,403)
Other interest	2,063	(1,305)
Stock option premium	1,017	530
Non-controlling interest	(1)	0
Others	(1)	28
Changes in assets and liabilities		
Decrease (increase) in accounts receivable	10,518	10,770
Decrease (increase) in inventories	(570)	3,132
Decrease (increase) in tax recoverable	(1,853)	1,148
Decrease (increase) in other assets	(3,738)	(881)
Increase (decrease) in suppliers and accounts payable	8,578	(24,041)
Increase (decrease) in salaries and social charges payable	1,296	1,384
Increase (decrease) in taxes, rates and social contributions payable	1,490	3,513
Interest paid	0	(808)
Income tax and social contributions paid	0	0
Net cash (applied in) generated by operational activities	**14,264**	**(11,305)**
Cash flow from investment activities		
Decrease (increase) in securities	(562)	(273)
Reversal of goodwill in acquisition of equity interest	0	0
Acquisition of equity interest	(308)	(11)
Purchases of fixed assets	(1,901)	(1,795)
Amount received from the sale of fixed assets	3,632	784
Purchases of intangible assets	(1,764)	(1,456)
Net cash (applied in) generated by investment activities	**(903)**	**(2,751)**
Cash flow from financial activities		
Borrowings	21,050	87,060
Payment of borrowings	0	(97,512)
Dividends paid to Company shareholders	0	0
Net cash applied in financial activities	**0**	**(10,452)**
Increase (decrease) in cash and cash equivalents	**34,411**	**(24,508)**
Cash and cash equivalents at beginning of period	**32,233**	**36,509**
Cash and cash equivalents at end of period	**66,644**	**12,001**

R$ thousand	Consolidated	
	2016	2017
Income before income tax and social contributions	**(21,571)**	**(13,009)**
Adjustments for items that do not affect cash flow		
Amortization and depreciation	10,193	9,034
Allowance for recoverable value of inventory	(3,213)	2,215
Allowance for recoverable value of accounts receivable	(1,653)	896
Allowance for contingencies (reversal)	146	(2,306)
Results from disposal of permanent assets	1,027	75
Impairment of permanent assets	(523)	(8)
Interest on loans	2,696	(310)
Other interest	(21,695)	1,842
Stock option premium	3,299	1,640
Non-controlling interest	(1)	0
Others	0	109
Changes in assets and liabilities		
Decrease (increase) in accounts receivable	40,840	46,029
Decrease (increase) in inventories	2,696	(16,644)
Decrease (increase) in tax recoverable	(3,898)	(1,630)
Decrease (increase) in other assets	1,975	(5,636)
Increase (decrease) in suppliers and accounts payable	41,273	(13,418)
Increase (decrease) in salaries and social charges payable	4,061	3,983
Increase (decrease) in taxes, rates and social contributions payable	584	3,592
Interest paid	(2,094)	(2,379)
Income tax and social contributions paid	0	0
Net cash (applied in) generated by operational activities	**54,142**	**14,075**
Cash flow from investment activities		
Decrease (increase) in securities	837	305
Acquisition of equity interest	(620)	(889)
Purchases of fixed assets	(5,481)	(5,824)
Amount received from the sale of fixed assets	4,711	1,646
Purchases of intangible assets	(4,165)	(4,444)
Net cash (applied in) generated by investment activities	**(4,718)**	**(9,206)**
Cash flow from financial activities		
Acquisition of own shares kept in treasury	0	0
Borrowings	21,050	87,872
Payment of borrowings	(23,785)	(97,716)
Dividends paid to Company shareholders	(61)	(2)
Net cash applied in financial activities	**(2,796)**	**(9,846)**
Increase (decrease) in cash and cash equivalents	**46,628**	**(4,977)**
Cash and cash equivalents at beginning of period	**20,016**	**16,978**
Cash and cash equivalents at end of period	**66,644**	**12,001**